

# Budget Book 2025 - 2026



Dorset  
Council

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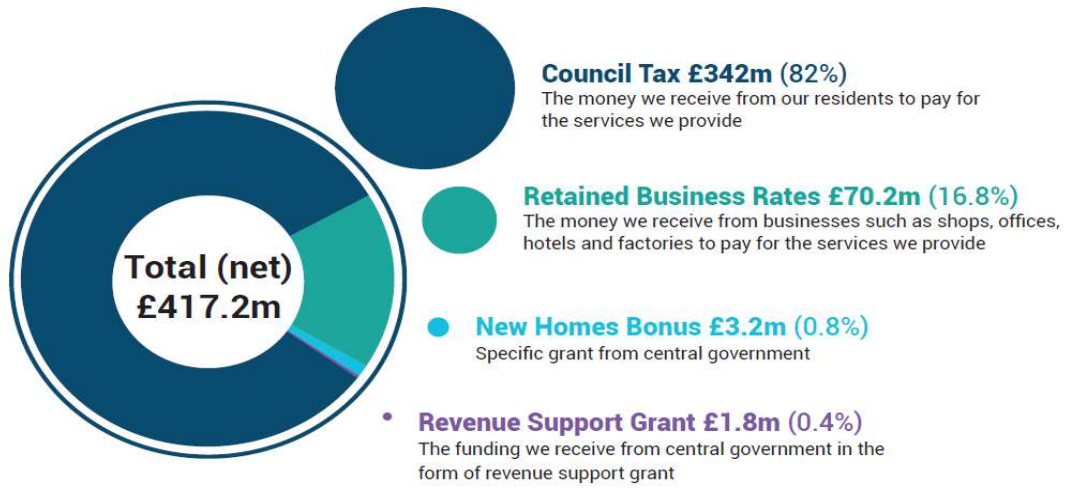
## Dorset Council

### 2025/26 Budget Book

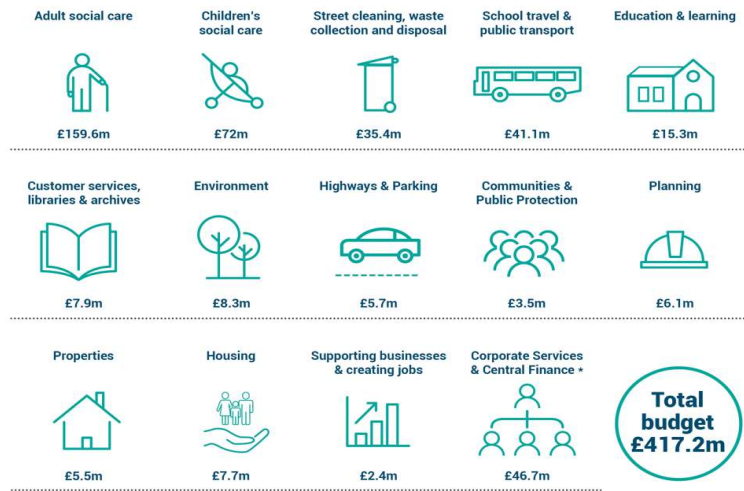
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## 2025/2026 - How will Dorset Council spend its money?



\* Includes Revenues & Benefits, Finance, Procurement, Human Resources, IT, Legal & Democratic Services, and tackling climate change



## Budget Summary 2025/26

	£'000 Pay	£'000 Non- Pay	£'000 Fees & Charges	£'000 Grants /Funding	£'000 Movement in Balances	£'000 Net Budget (2025-26)
<b>People Services - Adults</b>	36,239	235,400	(79,243)	(24,789)	(261)	167,346
Service user related	109	214,205	(63,460)	(16,734)	0	134,120
Adult Care Ops	22,838	(471)	(4,840)	(106)	0	17,421
Commissioning	5,486	12,171	(5,000)	(4,291)	(261)	8,104
Director Office	72	1,699	(872)	(946)	0	(47)
Housing	7,734	7,797	(5,072)	(2,711)	0	7,748
<b>Corporate Development</b>	39,088	79,893	(13,749)	(65,137)	(3,615)	36,480
Finance & Commercial	12,976	71,553	(9,091)	(64,804)	(308)	10,325
Human Resources	4,081	163	(2,036)	0	(225)	1,984
Digital & Change	2,316	91	(85)	0	0	2,322
ICT Ops	5,413	4,818	(1,350)	0	(76)	8,805
Director	(2,364)	147	0	0	(473)	(2,690)
BI & Performance	1,467	14	0	0	0	1,481
Comms & Engagement	1,301	159	(44)	0	(75)	1,340
Community Grants	409	965	0	0	0	1,374
Chief Executive Office	1,051	198	(91)	0	0	1,158
Transformation	1,094	0	0	0	(1,064)	30
Climate & Ecological	1,045	24	(83)	0	(839)	148
Customer Services, Libraries and Archives	8,037	1,588	(968)	(333)	(405)	7,919
Organisational Development	2,265	173	(2)	0	(151)	2,285
<b>Place</b>	64,740	114,416	(65,537)	(4,655)	(951)	108,013
Economy, Infrastructure, Growth	26,658	63,448	(29,208)	(4,158)	(1,165)	55,574
Place	36,612	39,060	(28,177)	(497)	161	47,159
Directors Office	(3,181)	475	(1)	0	0	(2,707)
Assets & Regeneration	4,652	11,433	(8,151)	0	54	7,987

**Budget Summary 2025/26 Continued**

	£'000 Pay	£'000 <u>Non- Pay</u>	£'000 Fees & Charges	£'000 Grants /Funding	£'000 Movement in Balances	£'000 Net Budget (2025-26)
<b>People - Children</b>	<b>54,928</b>	<b>62,233</b>	<b>(7,396)</b>	<b>(22,656)</b>	<b>0</b>	<b>87,109</b>
Quality and Assurance	4,597	131	(672)	(19)	0	4,037
Care & Protection	22,245	46,406	(208)	(4,573)	0	63,870
Commissioning & Partnerships	8,933	1,122	(2,895)	(1,259)	0	5,902
Education & Learning	16,260	3,474	(2,557)	(1,831)	0	15,345
Director's	2,893	11,101	(861)	(14,974)	0	(1,841)
DSG Recharge	0	0	(204)	0	0	(204)
<b>Legal &amp; Democratic</b>	<b>6,191</b>	<b>2,867</b>	<b>(1,056)</b>	<b>0</b>	<b>0</b>	<b>8,002</b>
Assurance	1,281	606	(71)	0	0	1,816
Democratic & Electoral	1,162	2,111	(46)	0	0	3,226
Land Charges	505	1	(769)	0	0	(263)
Legal	3,243	150	(171)	0	0	3,222
<b>Public Health</b>	<b>1,939</b>	<b>11,542</b>	<b>0</b>	<b>(13,481)</b>	<b>0</b>	<b>0</b>
Public Health	1,939	11,542	0	(13,481)	0	0
<b>Central Finance</b>	<b>10,425</b>	<b>15,107</b>	<b>(4,697)</b>	<b>(40,881)</b>	<b>30,248</b>	<b>10,201</b>
General funding	8,723	330	(697)	(40,768)	3,774	(28,639)
Capital financing	0	13,963	(4,000)	0	13,301	23,264
Contingency	0	0	0	0	13,173	13,173
Precepts	0	788	0	(112)	0	676
Retirement Costs	1,702	25	0	0	0	1,727
<b>Total <u>Non Schools</u> Budget 2025/26</b>	<b>213,549</b>	<b>521,459</b>	<b>(171,678)</b>	<b>(171,599)</b>	<b>25,421</b>	<b>417,152</b>
<b>Schools Budget</b>	<b>0</b>	<b>326,881</b>	<b>0</b>	<b>(326,881)</b>	<b>0</b>	<b>0</b>
<b>Budget Requirement 2025/26</b>	<b>213,549</b>	<b>848,340</b>	<b>(171,678)</b>	<b>(498,480)</b>	<b>25,421</b>	<b>417,152</b>
<b>FUNDING</b>						
Business Rates Top Up						(70,153)
Revenue Support Grant (RSG)						(1,749)
Council Tax Surplus						(342,014)
New Homes Bonus						(3,236)
						(417,152)

Cost Type Analysis - Budget 2025/26

Cost Type	Original Budget 2025/26 £'000
Internal Charges (Expenditure)	13,833
Authority (Democratic)Costs	1,949
Pay Related Costs	213,549
Premises Related Costs	25,688
Transport Related Costs	38,376
Supplies and Services	450,041
Transfer Payments	140,141
Levies & Precepts	788
Third Party (Contracted Out) Payments	176,556
Net Schools Budget	968
Contingency and Movement in Reserves	25,421
<b>Gross Expenditure</b>	<b>1,087,310</b>
Government Grants (Specific)	(498,480)
Income, Fees & Charges	(171,678)
<b>Gross Income</b>	<b>(670,158)</b>
<b>Budget Requirement</b>	<b>417,152</b>
Council Tax	342,014
Business Rates	70,153
New Homes Bonus	3,236
Revenue Support Grant	1,749
<b>Total Funding</b>	<b>417,152</b>

\* This includes an estimate for schools and public health budgets

Budget Area		Dorset Council	Node 1000DC		
Service Area	Budget £	Budget Analysis		Budget £	
People - Adults	167,346,224	EXPENDITURE	Internal charges	13,832,791	
Corporate Development	36,480,021		Authority Costs	1,949,513	
Place	108,012,827		Pay	213,549,281	
People - Children	87,109,463		Premises	25,687,634	
Legal & Democratic Services	8,002,391		Transport	38,375,839	
Central Finance	-406,950,926		Supplies & Services	450,040,464	
Dedicated Schools Grant*	0		Transfer Payments	140,141,542	
			Levies & Precepts	788,200	
			Third party	176,555,755	
			School Budgets	968,000	
			Movement in General Fund	25,421,009	
			<b>TOTAL EXPENDITURE</b>	<b>1,087,310,028</b>	
			INCOME	Government Grants	-498,479,437
				Reimburse. & Contrib.	-43,950,769
		Fees & Charges		-109,224,369	
		Internal Charges		-14,503,148	
		Corporate Income & Expenditure		-4,000,000	
		Funding	-417,152,305		
		<b>TOTAL INCOME</b>	<b>-1,087,310,028</b>		
<b>TOTAL BUDGET</b>	<b>0</b>	<b>TOTAL BUDGET</b>	<b>0</b>		

Human Resources	
Total staff employed	5062
Number of FTE's	4406.68

\* please note estimates have been included for the Dedicated Schools Grant. See page 41 for further details.



Budget Area		People - Adults	Node 10001	
<b>Service Area</b>	<b>Budget</b>	<b>£</b>	<b>Budget Analysis</b>	<b>Budget</b>
Adult Care Service Users	134,119,645		Internal charges	663,150
Adult Care Operation	17,420,964		Authority Costs	
Commissioning & Improvement	8,104,132		Pay	36,238,613
Directorate Wide	-46,663		Premises	1,893,515
Housing	7,748,146		Transport	678,047
			Supplies & Services	42,957,820
			Transfer Payments	71,503,203
			Levies & Precepts	
			Third party	117,704,732
			School Budgets	
			Contingency and Movement in Reserves	
			<b>TOTAL EXPENDITURE</b>	<b>271,639,080</b>
			Government Grants	-24,788,694
			Reimburse. & Contrib.	-33,799,776
			Fees & Charges	-44,764,803
			Internal Charges	-678,629
			Corporate Income & Expenditure	
			Funding	
			Movement in General Fund	-260,954
			<b>TOTAL INCOME</b>	<b>-104,292,856</b>
<b>TOTAL BUDGET</b>	<b>167,346,224</b>		<b>TOTAL BUDGET</b>	<b>167,346,224</b>
<b>Human Resources</b>				
Total staff employed				709
Number of FTE's				718
<b>Service Description</b>				
The adults and housing directorate is responsible for providing the adult social care and housing services for the residents of Dorset Council				

Budget Area		Adult Care Service Users		Node 1000110	
Service Area	Budget £	Budget Analysis		Budget £	
Locality Based	48,888,353	EXPENDITURE	Internal charges	51,300	
Learning Disability	44,756,087		Authority Costs		
Mental Health	5,357,806		Pay	109,212	
Income	-4,943,012		Premises	9,806	
SU Other	40,060,411		Transport	392,279	
			Supplies & Services	28,258,023	
			Transfer Payments	68,532,805	
			Levies & Precepts		
			Third party	116,960,656	
			School Budgets		
			Contingency and Movement in Reserves		
		<b>TOTAL EXPENDITURE</b>	<b>214,314,081</b>		
		INCOME	Government Grants	-16,734,338	
			Reimburse. & Contrib.	-23,869,846	
			Fees & Charges	-39,590,252	
			Internal Charges		
			Corporate Income & Expenditure		
		Funding			
		<b>TOTAL INCOME</b>	<b>-80,194,436</b>		
<b>TOTAL BUDGET</b>	<b>134,119,645</b>	<b>TOTAL BUDGET</b>	<b>134,119,645</b>		

**Service Description**  
 Social care teams providing adult care assessment; support planning and review work as part of the Local Authorities response to legislative requirements including the Care Act 2016, Mental Capacity Act and Mental Health Act. Staff teams comprise of Social Work; Occupational Therapy; Assessment Support Co-ordinators and Case Support staff to deliver services.

Budget Area		Adult Care Operation		Node 1000111	
Service Area	Budget £	Budget Analysis		Budget £	
General	-693,207	EXPENDITURE	Internal charges	6,100	
Locality Services	9,121,818		Authority Costs		
Specialist Services	3,234,356		Pay	22,837,842	
Principal Social Work	141,167		Premises	16,529	
Principal OT	244,592		Transport	222,079	
LD/MH Integration	3,376,162		Supplies & Services		
Business Strategy	355,832		Transfer Payments	11,282	
Learning Disability	1,640,244		Levies & Precepts		
			Third party	130,015	
			School Budgets		
			Contingency and Movement in Reserves		
			<b>TOTAL EXPENDITURE</b>	<b>23,223,847</b>	
			INCOME	Government Grants	-106,060
		Reimburse. & Contrib.		-4,323,055	
		Fees & Charges			
		Internal Charges		-516,685	
		Corporate Income & Expenditure			
		Funding			
		Supplies & Services		-857,083	
		<b>TOTAL INCOME</b>	<b>-5,802,883</b>		
<b>TOTAL BUDGET</b>	<b>17,420,964</b>	<b>TOTAL BUDGET</b>	<b>17,420,964</b>		

Human Resources	
Total staff employed	465
Number of FTE's	459.9

Service Description
Social care teams providing adult care assessment; support planning and review work as part of the Local Authorities response to legislative requirements including the Care Act 2016, Mental Capacity Act and Mental Health Act. Staff teams compromise of Social Work; Occupational Therapy; Assessment Support Co-ordinators and Case Support staff to deliver services.

Budget Area		Commissioning & Improvement		Node 1000113	
<b>Service Area</b>	<b>Budget</b>	<b>Budget Analysis</b>	<b>Budget</b>		
	<b>£</b>		<b>£</b>		
Strategy, Transformation	1,938,804	Internal charges	495,520		
Commissioning General	-468,862	Authority Costs			
General	109,000	Pay	5,485,520		
Quality Assurance	1,303,566	Premises	742,824		
Older People	2,338,863	Transport	17,700		
WAA, Disability	2,812,761	Supplies & Services	10,351,860		
Safeguarding Board	70,000	Transfer Payments			
		Levies & Precepts			
		Third party	562,686		
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>17,656,110</b>		
		Government Grants	-4,291,250		
		Reimburse. & Contrib.	-4,396,598		
		Fees & Charges	-471,176		
		Internal Charges	-132,000		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund	-260,954		
		<b>TOTAL INCOME</b>	<b>-9,551,978</b>		
<b>TOTAL BUDGET</b>	<b>8,104,132</b>	<b>TOTAL BUDGET</b>	<b>8,104,132</b>		
<b>Human Resources</b>					
Total staff employed					97
Number of FTE's					94.2
<b>Service Description</b>					
Commissioning and Improvement includes the Commissioning and Quality Team who commission all activity within scope in a robust and evidenced way. The service comprises of commissioning, development and contract management.					

Budget Area		Directorate Wide		Node 1000114	
Service Area	Budget £	Budget Analysis		Budget £	
Directorate Wide	-46,663	EXPENDITURE	Internal charges	81,130	
			Authority Costs		
			Pay	72,381	
			Premises		
			Transport	4,350	
			Supplies & Services	1,613,775	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			<b>TOTAL EXPENDITURE</b>	<b>1,771,636</b>	
			INCOME	Government Grants	-946,319
				Reimburse. & Contrib.	-871,980
				Fees & Charges	
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		<b>TOTAL INCOME</b>	<b>-1,818,299</b>		
<b>TOTAL BUDGET</b>	<b>-46,663</b>	<b>TOTAL BUDGET</b>	<b>-46,663</b>		

Human Resources	
Total staff employed	7
Number of FTE's	7

**Service Description**  
This contains the budget for the senior managers within the Directorate plus various Directorate wide running costs. Also included in here are funding streams received for Better Care Fund and Improved Better Care Fund.



Budget Area		Housing		Node 1000115	
Service Area	Budget £	Budget Analysis		Budget £	
Housing Standards	682,515	EXPENDITURE	Internal charges	29,100	
Housing Solutions	3,337,714		Authority Costs		
Homelessness Prevention	2,018,769		Pay	7,733,658	
Housing Strategy	1,031,099		Premises	1,124,356	
Housing Leadership	300,279		Transport	41,639	
Community Safety	377,770		Supplies & Services	3,591,245	
			Transfer Payments	2,959,116	
			Levies & Precepts		
			Third party	51,375	
			School Budgets		
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>15,530,489</b>		
		INCOME	Government Grants	-2,710,727	
			Reimburse. & Contrib.	-338,297	
			Fees & Charges	-4,703,375	
			Internal Charges	-29,944	
			Corporate Income & Expenditure		
		Funding			
		<b>TOTAL INCOME</b>	<b>-7,782,343</b>		
<b>TOTAL BUDGET</b>	<b>7,748,146</b>	<b>TOTAL BUDGET</b>	<b>7,748,146</b>		

Human Resources	
Total staff employed	140
Number of FTE's	156.9

**Service Description**

The Housing service provides temporary accommodation for homeless persons as required by legislation which ranges from B&Bs to leased, managed and DC owned accommodation. They oversee the housing standards and licencing requirements which also includes caravan parks, houses in multiple occupation and empty properties.

Homelessness Prevention and the Rough Sleeping Initiative strategies are in place to assist in the reduction of homeless persons and rough sleepers in line with government guidance.

The Community Safety Team also sits within this service providing statutory community safety duties placed on local authorities to include the new Domestic Abuse Act.

Budget Area		Corporate Development	Node 10002	
Service Area	Budget £	Budget Analysis	Budget £	
Financial and Commercial	10,325,181	Internal charges	447,626	
Human Resources	1,983,830	Authority Costs		
Digital & Change	2,321,856	Pay	39,088,139	
ICT Operations	8,804,998	Premises	1,006,176	
Director's Office	-2,690,239	Transport	128,582	
Business Intelligence	1,481,130	Supplies & Services	11,515,640	
Communications and Engagement	1,340,420	Transfer Payments	66,744,840	
Community Grants	1,373,980	Levies & Precepts		
Chief Executive's Office	1,158,005	Third party	49,740	
Transformation	29,877	School Budgets		
Climate & Ecological	147,600	Contingency and Movement in Reserves		
Customer and Cultural Services	7,918,793	<b>TOTAL EXPENDITURE</b>	<b>118,980,743</b>	
Organisational Development	2,284,590	Government Grants	-65,137,090	
		Reimburse. & Contrib.	-3,611,933	
		Fees & Charges	-7,643,638	
		Internal Charges	-2,493,078	
		Corporate Income & Expenditure		
		Movement in General Fund	-3,614,983	
		<b>TOTAL INCOME</b>	<b>-82,500,722</b>	
<b>TOTAL BUDGET</b>	<b>36,480,021</b>	<b>TOTAL BUDGET</b>	<b>36,480,021</b>	
<b>Human Resources</b>				
Total staff employed			993	
Number of FTE's			864.18	

Budget Area		Financial and Commercial	Node 1000201	
Service Area	Budget £	Budget Analysis		Budget £
Revenues & Benefits	2,841,700	EXPENDITURE	Internal charges	29,352
Strategic Finance	5,538,780		Authority Costs	
Pensions	-342,020		Pay	12,975,784
Commercial & Procurement	628,910		Premises	1,004,076
Insurance	913,222		Transport	36,600
Treasury & Investment	744,589		Supplies & Services	3,737,889
			Transfer Payments	66,744,840
			Levies & Precepts	
			Third party	
			School Budgets	
		Contingency and Movement in Reserves		
		<b>TOTAL EXPENDITURE</b>	<b>84,528,541</b>	
		INCOME	Government Grants	-64,803,890
			Reimburse. & Contrib.	-3,130,977
			Fees & Charges	-5,075,060
			Internal Charges	-885,433
			Corporate Income & Expenditure	
			Funding	
		Movement in General Fund	-308,000	
		<b>TOTAL INCOME</b>	<b>-74,203,360</b>	
<b>TOTAL BUDGET</b>	<b>10,325,181</b>	<b>TOTAL BUDGET</b>	<b>10,325,181</b>	

Human Resources	
Total staff employed	306
Number of FTE's	276.67

Service Description
<p>Financial Services is split into 6 key areas;</p> <p><b>Revenue &amp; Benefits</b> responsible for the administration and collection of Council Tax and Business Rates and Benefits</p> <p><b>Strategic Finance</b> responsible for the delivery of the councils budgets, ensuring accurate forecasting/reporting and the creation/publishing of the annual accounts. Issues the councils invoices, receives and allocate funds accordingly and supports credit control and debt recovery. Processes all 'trade' orders and manages the authorisation, receipting and disputes; ensuring suppliers are paid in line with standard terms. Facilitation of the payment runs for the council.</p> <p><b>Pensions</b> management of the councils pension scheme</p> <p><b>Commercial &amp; Procurement</b> ensures the councils purchasing activities are carried out in line with Public Contracts Regulations; ensures out purchasing supports Dorset businesses wherever possible and gives best value for money</p> <p><b>Insurance</b> receives, manages and resolves insurance claims made against the council.</p> <p><b>Treasury and Investments</b> manages the Council's cash and treasury arrangements, ensuring there is sufficient funds to pay liabilities as they fall due and investing surplus balances in line with the agreed strategy.</p> <p style="text-align: right;">This service</p>

Budget Area		Human Resources		Node 1000202	
<b>Service Area</b>	<b>Budget £</b>	<b>Budget Analysis</b>	<b>Budget £</b>		
Operations	858,900	Internal charges	2,240		
Management	616,810	Authority Costs			
Advisory Service	508,120	Pay	4,080,890		
		Premises			
		Transport	8,200		
		Supplies & Services	146,480		
		Transfer Payments			
		Levies & Precepts			
		Third party	6,500		
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>4,244,310</b>		
		Government Grants			
		Reimburse. & Contrib.			
		Fees & Charges	-1,345,450		
		Internal Charges	-690,470		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund	-224,560		
		<b>TOTAL INCOME</b>	<b>-2,260,480</b>		
<b>TOTAL BUDGET</b>	<b>1,983,830</b>	<b>TOTAL BUDGET</b>	<b>1,983,830</b>		
<b>Human Resources</b>					
Total staff employed			95		
Number of FTE's			84.27		
<b>Service Description</b>					
Human Resources support the organisation in a number of ways. The team play a central role in helping the Council to become an Employer of Choice, through developing our employer brand and employee offer, amongst other things. The service also provides payroll, employee relations advice, health and safety and occupational health support.					

Budget Area		Digital & Change		Node 1000203	
Service Area	Budget £	Budget Analysis	Budget £		
Corporate Director for Digital & Change	147,600	Internal charges	1,140		
Digital Strategy & Design	1,420,182	Authority Costs			
Project Management Office	901,674	Pay	2,315,966		
		Premises			
		Transport	550		
		Supplies & Services	89,200		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>2,406,856</b>		
		Government Grants			
		Reimburse. & Contrib.			
		Fees & Charges	-85,000		
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		<b>TOTAL INCOME</b>	<b>-85,000</b>		
<b>TOTAL BUDGET</b>	<b>2,321,856</b>	<b>TOTAL BUDGET</b>	<b>2,321,856</b>		
<b>Human Resources</b>					
Total staff employed					42
Number of FTE's					37.81
<b>Service Description</b>					
The digital and change service provides and support the council's websites and supports the transformation of all council services, their processes, approaches and digital systems.					



Budget Area		ICT Operations		Node 1000204	
Service Area	Budget £	Budget Analysis	Budget £		
ICT Operational Support	8,804,998	Internal charges	2,885		
Recharges		Authority Costs			
		Pay	5,412,672		
		Premises			
		Transport	7,002		
		Supplies & Services	4,807,696		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>10,230,255</b>		
		Government Grants			
		Reimburse. & Contrib.	-49,143		
		Fees & Charges	-810,493		
		Internal Charges	-489,921		
		Corporate Income & Expenditure			
		Movement in General Fund	-75,700		
		<b>TOTAL INCOME</b>	<b>-1,425,257</b>		
<b>TOTAL BUDGET</b>	<b>8,804,998</b>	<b>TOTAL BUDGET</b>	<b>8,804,998</b>		
<b>Human Resources</b>					
Total staff employed			109		
Number of FTE's			103.53		
<b>Service Description</b>					
The ICT Operations Service works with the strategic core of the council to deliver the technology platforms and solutions to enable our council plan and change portfolio aspirations. ICT Operations provides support services to ICT users, manages the core ICT infrastructure (including network, datacentre and user devices), manages/maintains much of the business and productivity software in use (e.g. Mosaic for social care case management, Microsoft 365) as well as providing application and forms development and data solutions to meet business need.					

Budget Area		Director's Office		Node 1000206	
Service Area	Budget £	Budget Analysis		Budget £	
Director's Office	-2,690,239	EXPENDITURE	Internal charges	540	
			Authority Costs		
			Pay		
			Premises		
			Transport	1,000	
			Supplies & Services	145,510	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			<b>TOTAL EXPENDITURE</b>	<b>147,050</b>	
			INCOME	Pay Related Costs	-2,364,285
				Reimburse. & Contrib.	
		Fees & Charges			
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		Movement In General Fund	-473,004		
		<b>TOTAL INCOME</b>	<b>-2,837,289</b>		
<b>TOTAL BUDGET</b>	<b>-2,690,239</b>	<b>TOTAL BUDGET</b>	<b>-2,690,239</b>		

Human Resources	
Total staff employed	16
Number of FTE's	11.7

Service Description
<p>The role of the Executive Director of Corporate Development is fourfold:</p> <ol style="list-style-type: none"> <li>1 We lead corporate policy, strategy and performance</li> <li>2 We provide support services to the rest of the organisation;</li> <li>3 We provide front line services (e.g. libraries, land charges, revenues and benefits, customer services, etc);</li> <li>4 We operate the essential corporate functions required of a council.</li> </ol>

Budget Area		Business Intelligence		Node 1000207	
Service Area	Budget £	Budget Analysis		Budget £	
Business Intelligence	1,481,130	EXPENDITURE	Internal charges	60	
			Authority Costs		
			Pay	1,467,280	
			Premises		
			Transport	800	
			Supplies & Services	12,990	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			<b>TOTAL EXPENDITURE</b>	<b>1,481,130</b>	
			INCOME	Government Grants	
				Reimburse. & Contrib.	
				Fees & Charges	
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		<b>TOTAL INCOME</b>			
<b>TOTAL BUDGET</b>	<b>1,481,130</b>	<b>TOTAL BUDGET</b>	<b>1,481,130</b>		

Human Resources	
Total staff employed	25
Number of FTE's	24.81

**Service Description**  
The Performance, Intelligence and Policy Service is a specialist Service providing policy, performance and risk information, research and intelligence across Dorset Council. It also holds technical expertise in areas such as Power BI that can create the management tools and intelligence required from service specific and council-wide programmes of work. The Service also supports collaboration with our partners and other public sector organisations by sharing data and insight as part of the wider Dorset system.

Budget Area		Communications and Engagement		Node 1000208	
Service Area	Budget £	Budget Analysis		Budget £	
Communications and Engagement	1,340,420	EXPENDITURE	Internal charges	120	
			Authority Costs		
			Pay	1,300,610	
			Premises		
			Transport	1,000	
			Supplies & Services	157,420	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			<b>TOTAL EXPENDITURE</b>	<b>1,459,150</b>	
			INCOME	Government Grants	
				Reimburse. & Contrib.	
		Fees & Charges		-25,500	
		Internal Charges		-18,230	
		Corporate Income & Expenditure			
		Funding			
		Movement In General Fund	-75,000		
		<b>TOTAL INCOME</b>	<b>-118,730</b>		
<b>TOTAL BUDGET</b>	<b>1,340,420</b>	<b>TOTAL BUDGET</b>	<b>1,340,420</b>		

Human Resources	
Total staff employed	24
Number of FTE's	22.14

**Service Description**  
The communications and engagement service leads on external communications, marketing and engagement activities with a wide range of audiences, and on internal communications with employees and councillors. The service delivers communications functions including media relations, campaigns (across a range of channels), design and print, and brand management. We work with officers at all levels across all council services, with Dorset Councillors, and with a wide range of external partners and stakeholders.

Budget Area		Community Grants		Node 1000209	
<b>Service Area</b>	<b>Budget £</b>	<b>Budget Analysis</b>	<b>Budget £</b>		
Community Grants	1,373,980	Internal charges	80		
		Authority Costs			
		Pay	408,530		
		Premises			
		Transport	1,000		
		Supplies & Services	964,370		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>1,373,980</b>		
		Government Grants			
		Reimburse. & Contrib.			
		Fees & Charges			
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		<b>TOTAL INCOME</b>			
<b>TOTAL BUDGET</b>	<b>1,373,980</b>	<b>TOTAL BUDGET</b>	<b>1,373,980</b>		
<b>Human Resources</b>					
Total staff employed			7		
Number of FTE's			6.92		
<b>Service Description</b>					
The Communities and partnerships service leads on all community engagement activities including Equality, Diversity and Inclusion, Food Security, Town and Parish Councils, Armed Forces Communities. We also lead on both statutory and non statutory consultations. We work with officers at all levels across all council services, with Dorset Councillors, and with a wide range of external partners and stakeholders.					



Budget Area		Chief Executive's Office		Node 1000211	
Service Area	Budget £	Budget Analysis	Budget £		
HM Lord Lieutenancy	11,493	Internal charges	8,830		
Corporate Management	182,000	Authority Costs			
Chief Executive	259,414	Pay	1,050,501		
Leadership support	705,098	Premises			
		Transport	1,200		
		Supplies & Services	188,000		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>1,248,531</b>		
		Government Grants			
		Reimburse. & Contrib.	-90,526		
		Fees & Charges			
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		<b>TOTAL INCOME</b>	<b>-90,526</b>		
<b>TOTAL BUDGET</b>	<b>1,158,005</b>	<b>TOTAL BUDGET</b>	<b>1,158,005</b>		

Human Resources	
Total staff employed	20
Number of FTE's	19.43

**Service Description**  
This budget makes provision for the (largely staffing) cost of the Chief Executive's Office, in particular the centralised Leadership Support and Lord Lieutenancy Teams. It also holds the Corporate Management Budget for Council wide subscriptions and funding for development requirements for Senior Leadership Team (SLT) and Corporate Leadership Team (CLT).

Service Area	Budget £	Budget Analysis	Budget £																																		
Transformation	29,877	<table border="1"> <tr> <td rowspan="11" style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>EXPENDITURE</b></td> <td>Internal charges</td> <td rowspan="11" style="background-color: #cccccc;"></td> <td rowspan="11" style="vertical-align: middle;">1,093,556</td> </tr> <tr><td>Authority Costs</td></tr> <tr><td>Pay</td></tr> <tr><td>Premises</td></tr> <tr><td>Transport</td></tr> <tr><td>Supplies &amp; Services</td></tr> <tr><td>Transfer Payments</td></tr> <tr><td>Levies &amp; Precepts</td></tr> <tr><td>Third party</td></tr> <tr><td>School Budgets</td></tr> <tr><td>Contingency and Movement in Reserves</td></tr> <tr> <td colspan="2"><b>TOTAL EXPENDITURE</b></td> <td><b>1,093,556</b></td> </tr> <tr> <td rowspan="6" style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>INCOME</b></td> <td>Government Grants</td> <td rowspan="6" style="background-color: #cccccc;"></td> <td rowspan="6"></td> </tr> <tr><td>Reimburse. &amp; Contrib.</td></tr> <tr><td>Fees &amp; Charges</td></tr> <tr><td>Internal Charges</td></tr> <tr><td>Corporate I&amp;E</td></tr> <tr><td>Funding</td></tr> <tr> <td>Movement in General Fund</td> <td>-1,063,679</td> </tr> <tr> <td colspan="2"><b>TOTAL INCOME</b></td> <td><b>-1,063,679</b></td> </tr> <tr> <td><b>TOTAL BUDGET</b></td> <td><b>29,877</b></td> <td><b>TOTAL BUDGET</b></td> <td><b>29,877</b></td> </tr> </table>	<b>EXPENDITURE</b>	Internal charges		1,093,556	Authority Costs	Pay	Premises	Transport	Supplies & Services	Transfer Payments	Levies & Precepts	Third party	School Budgets	Contingency and Movement in Reserves	<b>TOTAL EXPENDITURE</b>		<b>1,093,556</b>	<b>INCOME</b>	Government Grants			Reimburse. & Contrib.	Fees & Charges	Internal Charges	Corporate I&E	Funding	Movement in General Fund	-1,063,679	<b>TOTAL INCOME</b>		<b>-1,063,679</b>	<b>TOTAL BUDGET</b>	<b>29,877</b>	<b>TOTAL BUDGET</b>	<b>29,877</b>
<b>EXPENDITURE</b>	Internal charges			1,093,556																																	
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<b>TOTAL INCOME</b>		<b>-1,063,679</b>																																			
<b>TOTAL BUDGET</b>	<b>29,877</b>	<b>TOTAL BUDGET</b>	<b>29,877</b>																																		

**Human Resources**

Total staff employed	26
Number of FTE's	26

**Service Description**

Our Future Council programme

Budget Area & Budget Holder		Climate & Ecological		Node 1000214	
Service Area	Budget £	Budget Analysis		Budget £	
Climate & Ecological	147,600	EXPENDITURE	Internal charges	10	
			Authority Costs		
			Pay	1,044,620	
			Premises		
			Transport	850	
			Supplies & Services	23,600	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			<b>TOTAL EXPENDITURE</b>	<b>1,069,080</b>	
			INCOME	Government Grants	
				Reimburse. & Contrib.	
		Fees & Charges		-82,510	
		Internal Charges			
		Corporate I&E			
		Funding			
		Movement in General Fund	-838,970		
		<b>TOTAL INCOME</b>	<b>-921,480</b>		
<b>TOTAL BUDGET</b>	<b>147,600</b>	<b>TOTAL BUDGET</b>	<b>147,600</b>		

Human Resources	
Total staff employed	17
Number of FTE's	16.75

**Service Description**  
The sustainability service provides the strategic lead on the councils response to the climate emergency, establishing the framework for the council to meet its climate goals. We co-ordinate approaches to carbon reduction and adaption, while embedding sustainability ambitions at the heart of the council's operations, policies, and plans. The service also works with partners across the county to help accelerate Dorset's journey to net zero and build a stronger more resilient county for the future.

Budget Area		Customer and Cultural Services	Node	
Service Area	Budget £	Budget Analysis		Budget £
Corporate Director Customer and Cultural Services	158,511	EXPENDITURE	Internal charges	401,719
Customer Services	2,771,859		Authority Costs	
Libraries	4,118,256		Pay	8,037,265
Archives & Records Management	870,167		Premises	2,100
			Transport	66,380
			Supplies & Services	1,117,435
			Transfer Payments	
			Levies & Precepts	
			Third party	
			School Budgets	
			<b>TOTAL EXPENDITURE</b>	<b>9,624,899</b>
			Movement in General Fund	-405,000
			Government Grants	-333,200
			Reimburse. & Contrib.	-341,287
		Fees & Charges	-218,595	
		Internal Charges	-408,024	
		Corporate Income & Expenditure		
		Funding		
		<b>TOTAL INCOME</b>	<b>-1,706,106</b>	
<b>TOTAL BUDGET</b>	<b>7,918,793</b>	<b>TOTAL BUDGET</b>	<b>7,918,793</b>	

Human Resources	
Total staff employed	274
Number of FTE's	206.46

**Service Description**

**Customer Services:** our dedicated customer services team provide a professional first point of contact for people who need information, advice and support across a very broad range of services including Adult Social Care access team, Out of Hours services and dedicated customer access points. This makes it easier for customers to apply, report and pay for services. In addition we set the strategic direction for Dorset Council's customer access, including developing and implementing a one council front door approach, shaping new technologies and embedding our Customer Promise. This will ensure that customers receive a consistent experience when accessing services council-wide via our corporate customer services team and will involve redesigning our processes in many services.

**Library**

**Services:** are at the heart of our communities, delivered within a network of 23 Dorset Council Managed Libraries and 8 Community Managed Libraries. To ensure we are meeting the needs of our communities and contribute to the Council's Priorities. Our new Library Strategy was developed in partnership with communities and partners to secure a sustainable and modern future library service with a vision looking at 2030 and beyond. Many of our libraries support a community hub approach with customer service points and partner services available to connect residents with relevant council and partner services. We will continue to support pathways into employment by providing vital links and facilities to access new skills and learning. Our libraries cater for the digital age by providing modern IT and supporting the development of digital skills through digital champions. We offer services to housebound residents and have developed our online offer to support access to resources, events and activities after hours.

**Archive and Records Management Service:** is dedicated to preserving, sharing and celebrating the rich heritage of Dorset and the Council's records. The Joint Archive Service is delivered in partnership with BCP Council and operates within the Dorset History Centre. Dorset History Centre houses Dorset's local archives and local studies library for Bournemouth, Christchurch, Dorset and Poole where we collect, preserve and make documents available to view either via paper, parchment, printed, audio-visual or digital records. We carry out conservation work to support projects relating to history and heritage in Dorset.

**Our records management service:** is a dedicated corporate function that receives records and supports the creation, use and principles of good records management to shape the development of operational procedures in order to preserve valuable resource and assets.

**Our museums advisor:** is based at the history centre and supports both BCP and Dorset Councils. We support 28 accredited museums across BCP and Dorset and continue to support all organisations to adapt to the ongoing challenges of Covid as well as support delivery of many far-reaching projects which attract external funding.

Budget Area & Budget Holder <b>Organisational Development 0</b>		Node <b>1000216</b>	
Service Area	Budget £	Budget Analysis	Budget £
Organisational Development	2,284,590	Internal charges	650
		Authority Costs	
		Pay	2,264,750
		Premises	
		Transport	4,000
		Supplies & Services	125,050
		Transfer Payments	
		Levies & Precepts	
		Third party	43,240
		School Budgets	
		Contingency and Movement in Reserves	
		<b>TOTAL EXPENDITURE</b>	<b>2,437,690</b>
		Government Grants	
		Reimburse. & Contrib.	
		Fees & Charges	-1,030
		Internal Charges	-1,000
		Corporate I&E	
		Movement in General Fund	-151,070
		<b>TOTAL INCOME</b>	<b>-153,100</b>
<b>TOTAL BUDGET</b>	<b>2,284,590</b>	<b>TOTAL BUDGET</b>	<b>2,284,590</b>

<b>Organisational Development</b>	
Total staff employed	32
Number of FTE's	27.69

**Service Description**  
Working alongside our managers, teams, and employees we help the council to grow a great place to work by becoming a great organisation where everyone thrives. From a functional perspective this includes our core learning and development offer, talent and work based learning offers, as well as leading our people and wellbeing strategy – all delivered through positive organisational development.

Budget Area		Place Directorate	Node 10003	
<b>Service Area</b>	<b>Budget</b>	<b>Budget Analysis</b>		<b>Budget</b>
	<b>£</b>			<b>£</b>
Economy & Infrastructure	55,574,393	Internal charges		7,079,165
Place Services	47,158,636	Authority Costs		
Directors Office	-2,707,198	Pay		64,739,923
Assets & Regeneration	7,986,996	Premises		21,134,243
		Transport		36,335,560
		Supplies & Services		12,786,791
		Transfer Payments		9,799
		Levies & Precepts		
		Third party		37,070,613
		School Budgets		
		<b>TOTAL EXPENDITURE</b>		<b>179,156,094</b>
		Movement in General Fund		-950,641
		Government Grants		-4,655,480
		Reimburse. & Contrib.		-3,904,738
		Fees & Charges		-53,311,423
		Internal Charges		-8,320,985
		Corporate Income & Expenditure		
		Funding		
		<b>TOTAL INCOME</b>		<b>-70,192,626</b>
<b>TOTAL BUDGET</b>	<b>108,012,827</b>	<b>TOTAL BUDGET</b>		<b>108,012,827</b>
<b>Human Resources</b>				
Total staff employed				1989
Number of FTE's				1701.37

Budget Area		Economy & Infrastructure		Node 1000301	
<b>Service Area</b>	<b>Budget £</b>	<b>Budget Analysis</b>	<b>Budget £</b>		
Highways	5,697,280	Internal charges	4,997,864		
Planning	3,831,599	Authority Costs			
Dorset Travel	43,802,807	Pay	26,657,641		
Business Support	2,242,707	Premises	5,594,843		
		Transport	32,985,022		
		Supplies & Services	3,972,615		
		Transfer Payments			
		Levies & Precepts			
		Third party	15,898,138		
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>90,106,123</b>		
		Government Grants	-4,158,340		
		Reimburse. & Contrib.	-1,351,400		
		Fees & Charges	-23,528,526		
		Internal Charges	-4,328,144		
		Movement in General Fund	-1,165,320		
		Funding			
		<b>TOTAL INCOME</b>	<b>-34,531,730</b>		
<b>TOTAL BUDGET</b>	<b>55,574,393</b>	<b>TOTAL BUDGET</b>	<b>55,574,393</b>		
<b>Human Resources</b>					
Total staff employed					876
Number of FTE's					718.51
<b>Service Description</b>					
A wide range of statutory, operational and strategic council services including Planning (including the Local Plan), Building Control, Highways (including Parking) and Transport (Mainstream, SEND and Public services)					

Budget Area		Place Services		Node 1000302	
Service Area	Budget £	Budget Analysis	Budget £		
Environment and Wellbeing	8,322,136	Internal charges	1,900,837		
Community & Public Protection	3,544,630	Authority Costs			
Commercial Waste	17,591,587	Pay	36,611,757		
Waste Operations	17,700,283	Premises	5,047,755		
		Transport	3,294,238		
		Supplies & Services	7,411,782		
		Transfer Payments	9,799		
		Levies & Precepts			
		Third party	21,395,355		
		Movement in General Fund	161,069		
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>75,832,592</b>		
		Government Grants	-497,140		
		Reimburse. & Contrib.	-2,423,799		
		Fees & Charges	-22,347,872		
		Internal Charges	-3,405,145		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		<b>TOTAL INCOME</b>	<b>-28,673,956</b>		
<b>TOTAL BUDGET</b>	<b>47,158,636</b>	<b>TOTAL BUDGET</b>	<b>47,158,636</b>		
<b>Human Resources</b>					
Total staff employed			973		
Number of FTE's			857.74		
<b>Service Description</b>					
A wide range of operational and strategic council services including waste collection and disposal, fleet management, community and public protection/regulatory services, and environment and well-being.					



Budget Area **Directors Office** Node **1000305**

Service Area	Budget £	Budget Analysis	Budget £
Directors Office	-2,707,198	Internal charges	700
		Authority Costs	
		Pay	
		Premises	
		Transport	4,000
		Supplies & Services	470,709
		Transfer Payments	
		Levies & Precepts	
		Third party	
		School Budgets	
		Contingency and Movement in Reserves	
		<b>TOTAL EXPENDITURE</b>	<b>475,409</b>
		Pay Related Costs	-3,181,236
		Reimburse. & Contrib.	
		Fees & Charges	
		Internal Charges	-1,371
		Corporate Income & Expenditure	
		Funding	
		<b>TOTAL INCOME</b>	<b>-3,182,607</b>
<b>TOTAL BUDGET</b>	<b>-2,707,198</b>	<b>TOTAL BUDGET</b>	<b>-2,707,198</b>

<b>Human Resources</b>	
Total staff employed	4
Number of FTE's	4

**Service Description**  
 Costs of Directors and associated central Place Directorate costs.

Budget Area		Assets & Regeneration		Node 1000306	
<b>Service Area</b>	<b>Budget</b>	<b>Budget Analysis</b>	<b>Budget</b>		
	<b>£</b>		<b>£</b>		
LUF & Economic Dev	2,441,209	Internal charges	179,764		
Assets & Property	5,545,787	Authority Costs			
		Pay	4,651,761		
		Premises	10,491,645		
		Transport	52,300		
		Supplies & Services	931,685		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		Movement in General Fund	53,610		
		<b>TOTAL EXPENDITURE</b>	<b>16,360,765</b>		
		Government Grants			
		Reimburse. & Contrib.	-129,539		
		Fees & Charges	-7,435,025		
		Internal Charges	-586,325		
		Corporate Income & Expenditure			
		Funding			
		Third party	-222,880		
		<b>TOTAL INCOME</b>	<b>-8,373,769</b>		
<b>TOTAL BUDGET</b>	<b>7,986,996</b>	<b>TOTAL BUDGET</b>	<b>7,986,996</b>		
<b>Human Resources</b>					
Total staff employed					136
Number of FTE's					121.12
<b>Service Description</b>					
The Assets and Property service aims to provide and sustain operational and investment property portfolios that are safe, flexible and value for money enabling the Council to deliver its policies and services to our clients, partners, and stakeholders to benefit the residents of Dorset					

Budget Area		People - Children		Node 10004	
Service Area	Budget £	Budget Analysis	Budget £		
Quality Assurance	3,899,600	Internal charges	5,300,000		
Care & Protection	63,870,100	Authority Costs			
Commissioning & Partnerships	6,039,400	Pay	54,927,777		
Education & Learning	15,345,245	Premises	1,653,700		
Director's Services	-1,841,382	Transport	1,224,700		
DC-HNB Recharges	-203,500	Supplies & Services	40,544,802		
		Transfer Payments	1,883,700		
		Levies & Precepts			
		Third party	10,658,400		
		School Budgets	968,000		
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>117,161,079</b>		
		Government Grants	-22,655,816		
		Reimburse. & Contrib.	-2,560,100		
		Fees & Charges	-2,138,900		
		Internal Charges	-2,696,800		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		<b>TOTAL INCOME</b>	<b>-30,051,616</b>		
<b>TOTAL BUDGET</b>	<b>87,109,463</b>	<b>TOTAL BUDGET</b>	<b>87,109,463</b>		

Human Resources	
Total staff employed	1241
Number of FTE's	1009.99

Service Description
<p>Our 'Dorset Children Thrive' model for delivering Children's Services in Dorset brings together many services and support for children and families into six integrated locality teams across Dorset, supported by a central team of specialist services.</p> <ul style="list-style-type: none"> <li>•Locality Teams: Multi-disciplinary teams delivering Early Help, SEND assessment and support, inclusion support, early years setting support and education challenge and support, virtual school, education psychology and Social Work; Whole Family Whole School Approach.</li> <li>•Commissioning, Partnerships and Quality Assurance: Ensuring there are sufficient high quality, value for money services that meet the needs of children and families in the communities where they live.</li> <li>•Education &amp; Learning: System leadership in education and learning for Dorset to deliver the best Education for all focused on educational recovery and school improvement, ambitious outcomes for children with SEND, developing a traded offer</li> <li>•Care and protection: To deliver a high standard of social work and care for Dorset children focusing on right service at the right time, effective permanence plans, fostering and residential care, supporting children at risk of exploitation</li> </ul> <p>Partnership is everything, we know we need to work together to support our children, young people and families. We work with partners on a day to day basis to support children and young people and to deliver our strategic plans and shared vision. Our vision is that 'together we will make Dorset the best place to be a child; where communities thrive, and families are supported to be the best they can be'.</p>

Budget Area		Quality Assurance		Node 1000405	
Service Area	Budget £	Budget Analysis	Budget £		
QA General	333,100	Internal charges	9,300		
QRO & FRO	1,043,600	Authority Costs			
Safeguarding Advisor	542,100	Pay	4,460,400		
Workforce Development	1,597,100	Premises			
PDSCP	87,300	Transport	55,900		
		Supplies & Services	55,400		
		Transfer Payments			
		Levies & Precepts			
		Third party	9,100		
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>4,590,100</b>		
		Government Grants	-19,000		
		Reimburse. & Contrib.	-244,200		
		Fees & Charges	-9,100		
		Internal Charges	-418,200		
		Corporate Income & Expenditure			
		Funding			
		<b>TOTAL INCOME</b>	<b>-690,500</b>		
<b>TOTAL BUDGET</b>	<b>3,899,600</b>	<b>TOTAL BUDGET</b>	<b>3,899,600</b>		

Human Resources	
Total staff employed	82
Number of FTE's	69.44

**Service Description**  
The service is responsible for a number of quality assurance functions such as auditing activity as well as the statutory functions for reviewing officers for children in care, child protection conferencing and the management of allegations of professionals working with children. Additionally, the service is responsible for workforce development and safeguarding advisory and training functions, including delivering our partnership service improvement plans and the statutory Pan-Dorset Safeguarding Partnership arrangements.

Budget Area		Care & Protection	Node 1000406	
Service Area	Budget £	Budget Analysis	Budget £	
C&P Management	1,346,200	Internal charges	161,900	
Care Leaver	2,384,200	Authority Costs		
ChAD	1,710,600	Pay	22,244,500	
C&P Fostering Service	12,685,000	Premises	958,900	
Harbour & Rescare	6,089,800	Transport	973,700	
CWaD	6,220,600	Supplies & Services	31,826,700	
C&P Locality Teams	7,321,400	Transfer Payments	1,883,700	
C&P Locality CiC	922,000	Levies & Precepts		
C&P Locality S17	255,600	Third party	10,601,100	
Service Agreements	1,560,000	School Budgets		
C&P Locality Wide	23,374,700	Contingency and Movement in Reserves		
		<b>TOTAL EXPENDITURE</b>	<b>68,650,500</b>	
		Government Grants	-4,572,800	
		Reimburse. & Contrib.	-15,400	
		Fees & Charges		
		Internal Charges	-192,200	
		Corporate Income & Expenditure		
		Funding		
		<b>TOTAL INCOME</b>	<b>-4,780,400</b>	
<b>TOTAL BUDGET</b>	<b>63,870,100</b>	<b>TOTAL BUDGET</b>	<b>63,870,100</b>	

Human Resources	
Total staff employed	479
Number of FTE's	385.93

**Service Description**  
 Care and Protection provides statutory safeguarding, child protection, children in need and children in care services for Dorset's children. The service holds the Children Advice and Duty Service (ChAD) a single front door for children, families and professionals seeking help or protection. The service also supports the fostering service, in house residential childrens homes, The Harbour, care leaver service and children who are disabled services. Help, protection and children in care services are mainly delivered through the locality model alongside early help, education and SEN services.

Budget Area		Commissioning & Partnerships		Node 1000407	
Service Area	Budget £	Budget Analysis		Budget £	
Commissioning	2,909,200	EXPENDITURE	Internal charges	199,500	
Business Support	3,149,200		Authority Costs		
Young & Thriving	837,400		Pay	9,069,900	
Contracts & Services	561,600		Premises	187,300	
Transformation	-1,743,700		Transport	26,900	
Outdoor Education	325,700		Supplies & Services	701,700	
			Transfer Payments		
			Levies & Precepts		
			Third party	7,800	
			School Budgets		
		<b>TOTAL EXPENDITURE</b>	<b>10,193,100</b>		
		INCOME	Government Grants	-1,258,500	
			Reimburse. & Contrib.	-1,001,800	
			Fees & Charges	-1,385,500	
			Internal Charges	-507,900	
			Corporate Income & Expenditure		
			Funding		
		Supplies & Services			
		<b>TOTAL INCOME</b>	<b>-4,153,700</b>		
<b>TOTAL BUDGET</b>	<b>6,039,400</b>	<b>TOTAL BUDGET</b>	<b>6,039,400</b>		

Human Resources	
Total staff employed	266
Number of FTE's	193.32

**Service Description**

The overarching purpose of the Commissioning and Partnerships services is to ensure that there are sufficient high quality, value for money services in place to meet the needs of children and families in the communities where they live. The service is responsible for strategic and operational commissioning (including fulfilling statutory sufficiency duties for the provision of care and for childcare), brokerage of packages of care and education, contract monitoring and quality assurance of externally commissioned services. The service leads on transformation project management and benefits realisation as well as implementing a range of externally grant funded programmes such as the national Supporting Families Programme and the Holiday Activities and Food project. The services is responsible for facilitating multi-agency partnerships including the Strategic Alliance for Children and Young People - delivering the strategic partnership plan; the Strengthening Services Board. The service is responsible for business support services for the whole of the directorate. In addition, the service is responsible for delivering statutory tracking functions for children's participation in education, employment or training and for re-engagement; young carers and matrix leadership of youth work in the county as well as Outdoor Education.

Budget Area		Education & Learning		Node 1000408	
Service Area	Budget £	Budget Analysis	Budget £		
Education Services	1,109,545	Internal charges	254,000		
Purbeck Locality		Authority Costs			
Chesil Locality	3,916,900	Pay	16,259,800		
East Locality	4,362,800	Premises	507,500		
West Locality	3,204,600	Transport	163,900		
Dorchester Locality		Supplies & Services	1,540,045		
North Locality	2,751,400	Transfer Payments			
		Levies & Precepts			
		Third party	40,400		
		School Budgets	968,000		
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>19,733,645</b>		
		Government Grants	-1,831,200		
		Reimburse. & Contrib.	-234,400		
		Fees & Charges	-744,300		
		Internal Charges	-1,578,500		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		<b>TOTAL INCOME</b>	<b>-4,388,400</b>		
<b>TOTAL BUDGET</b>	<b>15,345,245</b>	<b>TOTAL BUDGET</b>	<b>15,345,245</b>		
<b>Human Resources</b>					
Total staff employed					405
Number of FTE's					353.99
<b>Service Description</b>					
The Education Service deliver the Council's key responsibilities to deliver excellent education, inclusion and SEND to the children and young people of Dorset.					

Budget Area **Director's Services** Node **1000409**

Service Area	Budget £	Budget Analysis	Budget £
Director's Services	-1,841,382	Internal charges	4,675,300
		Authority Costs	
		Pay	2,893,177
		Premises	
		Transport	4,300
		Supplies & Services	6,420,957
		Transfer Payments	
		Levies & Precepts	
		Third party	
		School Budgets	
		<b>TOTAL EXPENDITURE</b>	<b>13,993,734</b>
		Government Grants	-14,974,316
		Reimburse. & Contrib.	-860,800
		Fees & Charges	
		Internal Charges	
		Corporate Income & Expenditure	
		Funding	
		<b>TOTAL INCOME</b>	<b>-15,835,116</b>
<b>TOTAL BUDGET</b>	<b>-1,841,382</b>	<b>TOTAL BUDGET</b>	<b>-1,841,382</b>

Human Resources	
Total staff employed	9
Number of FTE's	7.31

**Service Description**  
 The central area within Children's Services, supporting the rest of the Directorate.



Budget Area		DC-HNB Recharges		Node 1000411	
Service Area	Budget £	Budget Analysis	Budget £		
DC-HNB Recharges	-203,500	Internal charges			
		Authority Costs			
		Pay			
		Premises			
		Transport			
		Supplies & Services			
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>			
		Government Grants			
		Reimburse. & Contrib.	-203,500		
		Fees & Charges			
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		<b>TOTAL INCOME</b>	<b>-203,500</b>		
<b>TOTAL BUDGET</b>	<b>-203,500</b>	<b>TOTAL BUDGET</b>	<b>-203,500</b>		

**Service Description**  
 Recharges into DC from the High Needs Block.

Budget Area		Dedicated Schools Grant	
Service Area	Budget £	Budget Analysis	Budget £
Dedicated Schools Grant (estimated)		Internal charges	
		Authority Costs	
		Pay	
		Premises	
		Transport	
		Supplies & Services	326,880,970
		Transfer Payments	
		Levies & Precepts	
		Third party	
		School Budgets	
		Contingency and Movement in Reserves	
		<b>TOTAL EXPENDITURE</b>	<b>326,880,970</b>
		Government Grants	-326,880,970
		Reimburse. & Contrib.	
		Fees & Charges	
		Internal Charges	
		Corporate Income & Expenditure	
		Funding	
		Movement in General Fund	
		<b>TOTAL INCOME</b>	<b>-326,880,970</b>
<b>TOTAL BUDGET</b>	<b>0</b>	<b>TOTAL BUDGET</b>	<b>0</b>

Budget Area		Legal & Democratic Services		Node 10006	
Service Area	Budget £	Budget Analysis		Budget £	
Assurance	1,816,497	EXPENDITURE	Internal charges	16,950	
Democratic & Electoral Services	3,226,423		Authority Costs	1,949,513	
Land Charges	-262,533		Pay	6,191,355	
Legal Services	3,222,004		Premises		
			Transport	8,950	
			Supplies & Services	873,780	
			Transfer Payments		
			Levies & Precepts		
			Third party	18,000	
			School Budgets		
			Contingency and Movement in Reserves		
			<b>TOTAL EXPENDITURE</b>	<b>9,058,548</b>	
			INCOME	Government Grants	
		Reimburse. & Contrib.		-74,222	
		Fees & Charges		-865,605	
		Internal Charges		-116,330	
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		<b>TOTAL INCOME</b>	<b>-1,056,157</b>		
<b>TOTAL BUDGET</b>	<b>8,002,391</b>	<b>TOTAL BUDGET</b>	<b>8,002,391</b>		
<b>Human Resources</b>					
Total staff employed				130	
Number of FTE's				113.14	

Budget Area		Assurance	Node 1000601		
Service Area	Budget £	Budget Analysis		Budget £	
Audit	473,596	EXPENDITURE	Internal charges	550	
Assurance	1,342,901		Authority Costs		
			Pay	1,281,496	
			Premises		
			Transport	1,050	
			Supplies & Services	604,500	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			<b>TOTAL EXPENDITURE</b>	<b>1,887,596</b>	
			INCOME	Government Grants	
				Reimburse. & Contrib.	-55,622
		Fees & Charges		-1,948	
		Internal Charges		-13,529	
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		<b>TOTAL INCOME</b>	<b>-71,099</b>		
<b>TOTAL BUDGET</b>	<b>1,816,497</b>	<b>TOTAL BUDGET</b>	<b>1,816,497</b>		

Human Resources	
Total staff employed	31
Number of FTE's	25.14

**Service Description**

The Assurance Service is a corporate function supporting the full range of the Council's services:

The Emergency Management and Resilience team develop risk based emergency plans, respond to emergencies, and ensure appropriate training, exercising and debriefing mechanisms are operative. The team play an active part in the multi agency Local Resilience Forum and also provide both strategic and tactical advice to the Council's Gold and Silver officers and other parts of the Command and Control structure. Through emergency response, the team will be in contact with the public, partners and internal resources 24/7. The team also support wider community resilience.

The Complaints team is a front facing service, corresponding with the public with regards to both compliments and complaints. The team provide assurance through an independent, responsive, objective and customer focussed 'active listening' approach to complaints. The complaints team are also the key link to the Local Government Ombudsman. A commercial offering is available to schools;

The Information Compliance team is a front facing service working with a wide range of Council services facilitating information requests (incl Freedom of Information and Subject Access Requests) from the public, as well as managing any data breaches that occur, liaising with the Information Commissioners Office where required. The team work across the Council ensuring that we are compliant with data protection legislation;

The Service Manager plays a key role in the Council's governance arrangements, including managing the statutory Annual Governance Statement, commissioning the internal audit arrangements via the SWAP Internal Audit and facilitating fraud and whistleblowing management / investigation.

The Service Manager for Assurance is the Lead Officer for the Dorset Police and Crime Panel, linking in with elected members of both Dorset Council, BCP Council, the Office of the Police and Crime Commissioner and independent members of the Panel.

Budget Area		Democratic & Electoral Services	Node 1000602	
Service Area	Budget £	Budget Analysis		Budget £
Members Services	1,964,113	EXPENDITURE	Internal charges	3,700
Chairman Fund	10,000		Authority Costs	1,949,513
Democratic Services	1,175,960		Pay	1,161,780
Elections	76,350		Premises	
			Transport	5,500
			Supplies & Services	151,850
			Transfer Payments	
			Levies & Precepts	
			Third party	
			School Budgets	
			Contingency and Movement in Reserves	
			<b>TOTAL EXPENDITURE</b>	<b>3,272,343</b>
			INCOME	Government Grants
		Reimburse. & Contrib.		
		Fees & Charges		-9,020
		Internal Charges		-36,900
		Corporate Income & Expenditure		
		Funding		
		<b>TOTAL INCOME</b>	<b>-45,920</b>	
<b>TOTAL BUDGET</b>	<b>3,226,423</b>	<b>TOTAL BUDGET</b>	<b>3,226,423</b>	

Human Resources	
Total staff employed	22
Number of FTE's	22

Service Description
<p><b>Democratic Services:</b> The main role of Democratic Services is to support the Council's decision-making processes and governance structure, providing a professional, customer-focused service. The Team ensure that decision-making processes are transparent and accessible, promoting public participation wherever appropriate, and will enable Members to be equipped with the knowledge and skills to make informed decisions. The key functions are</p> <ol style="list-style-type: none"> <li>(1) promoting the Council as a democratic body,</li> <li>(2) supporting elected members and providing an appropriate and targeted members learning and development programme,</li> <li>(3) supporting and administering the democratic decision making bodies of the Council, and promoting digital access, and</li> <li>(4) organising a programme of civic events for the Chairman.</li> </ol> <p><b>Electoral Services:</b> Electoral Services is a statutory function and aims to increase public awareness of local democracy and maximise voter turnout through public awareness campaigns. The Team seek to communicate with local residents to increase registration of voters, promoting online registration, and ensuring that every eligible person on the electoral register is able to vote. The Team also ensure the efficient and effective administration of local and national elections and referenda, and is responsible for reviewing community governance for all the parishes that fall within the Dorset Council area. The key functions are</p> <ol style="list-style-type: none"> <li>(1) providing a well administered electoral registration function,</li> <li>(2) compiling and maintaining an accurate Register of Electors and</li> <li>(3) administering effective, efficient and accessible elections and referenda.</li> </ol>

Budget Area		Land Charges		Node 1000603	
Service Area	Budget £	Budget Analysis	Budget £		
Land Charges	-262,533	Internal charges			
		Authority Costs			
		Pay	505,374		
		Premises			
		Transport	500		
		Supplies & Services	130		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		<b>TOTAL EXPENDITURE</b>	<b>506,004</b>		
		Government Grants			
		Reimburse. & Contrib.			
		Fees & Charges	-768,537		
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		<b>TOTAL INCOME</b>	<b>-768,537</b>		
<b>TOTAL BUDGET</b>	<b>-262,533</b>	<b>TOTAL BUDGET</b>	<b>-262,533</b>		

Human Resources	
Total staff employed	16
Number of FTE's	12.92

Service Description
<p>The Council has a statutory responsibility for maintaining a Local Land Charges Register and for processing local land charges search requests, which are commonly made as part of property purchases. The Land Charges team maintain the land charges register, receive and process all personal or electronic searches of the land charges register (LLC1) and local authority searches (CON29).</p> <p>The government has a target of a maximum of 10 working days within which these searches should be returned to applicants.</p>

Budget Area		Legal Services	Node 1000604		
Service Area	Budget £	Budget Analysis		Budget £	
Legal Services	3,222,004	EXPENDITURE	Internal charges	12,700	
			Authority Costs		
			Pay	3,242,705	
			Premises		
			Transport	1,900	
			Supplies & Services	117,300	
			Transfer Payments		
			Levies & Precepts		
			Third party	18,000	
			School Budgets		
			Contingency and Movement in Reserves		
			<b>TOTAL EXPENDITURE</b>	<b>3,392,605</b>	
			INCOME	Government Grants	
				Reimburse. & Contrib.	-18,600
				Fees & Charges	-86,100
		Internal Charges		-65,901	
		Corporate Income & Expenditure			
		Funding			
		<b>TOTAL INCOME</b>	<b>-170,601</b>		
<b>TOTAL BUDGET</b>	<b>3,222,004</b>	<b>TOTAL BUDGET</b>	<b>3,222,004</b>		

Human Resources	
Total staff employed	61
Number of FTE's	53.08

Service Description
<p>The team supports the Council in the continued day to day delivery of services and in addition provides support transformation programmes and a range of external clients including Tricuro. This includes:</p> <ul style="list-style-type: none"> <li>• The provision of a prompt and efficient legal service, recognising that in all its activity the Council must work within and through the law.</li> <li>• The smooth and efficient operation of member decision making and scrutiny processes and support for elected members in fulfilling their roles.</li> <li>• Ensuring legality and propriety in decision making.</li> <li>• Ensuring compliance with data protection, freedom of information and surveillance legislation.</li> </ul>

Service Area	Budget £	Budget Analysis	Budget £
General Funding	-28,638,626	Internal charges	
Capital Financing	23,264,137	Authority Costs	
Contingency	13,172,783	Pay	10,424,671
Central Finance	-417,152,305	Premises	
Precepts/Levy	676,000	Transport	
Retirement Costs	1,727,085	Supplies & Services	14,318,782
		Transfer Payments	
		Levies & Precepts	788,200
		Third party	
		Movement in General Fund	30,247,587
		<b>TOTAL EXPENDITURE</b>	<b>55,779,240</b>
		Government Grants	-40,880,535
		Reimburse. & Contrib.	
		Fees & Charges	-500,000
		Internal Charges	-197,326
		Corporate Income & Expenditure	-4,000,000
		Funding	-417,152,305
		<b>TOTAL INCOME</b>	<b>-462,730,166</b>
<b>TOTAL BUDGET</b>	<b>-406,950,926</b>	<b>TOTAL BUDGET</b>	<b>-406,950,926</b>

**Service Description**  
 The Central Finance area holds the general budgets for non service specific funding and payments. This includes Council Tax & Business rates income, as well as other general funding/grants payable to the Council. It hold budgets for capital financing, contingency and the payments of precepts and levies.



**Budget Strategy and Medium Term Financial Plan (MTFP)**

Please copy and paste the link below into a web browser to view the Budget Strategy and Medium Term Financial Plan.

<https://moderngov.dorsetcouncil.gov.uk/documents/s44452/Updated%20main%20report%202025-01-28%20Cabinet%20MTFP%20and%20budget%20reportv2.pdf>

## 23 Capital programme

- 23.1 The Council's capital programme has been significantly impacted by inflation in the construction sector which continues to cause delays to work.
- 23.2 Increases in the Minimum Revenue Provision budget (MRP) and Interest Paid budget have been factored into the 2025/26 revenue budget to meet the needs of the existing capital programme. Since the capital programme was set, interest rates have continued to rise which has meant the revenue impact to the capital programme has increased.
- 23.3 At this stage, to help with the 2024/25 and 2025/26 budget position, the S151 Officer is advising that the current capital programme represents the ceiling for capital expenditure, and any further projects or requests will need to be funded within that ceiling by deprioritising existing projects.
- 23.4 Given the finite resources, both in terms of financial resources as well as capacity within staff/contractor resources the Capital programme over the short term is essentially fully committed.
- 23.5 However, there are opportunities to deliver additional projects through exploring the following options:
- 23.5.1 **Self-funding** – projects which deliver future reduced costs or generate income that are at least equal to the financing costs of the delivery are able to be added to the programme without putting further pressure on central financing costs. Examples of this could include housing projects where the cost of spot purchasing short term temporary accommodation is more expensive than the fixed financing costs and ongoing property management costs.
  - 23.5.2 **Increased capital receipts** – the capital programme assumes £18.7m of receipts over the 4-year plan. In the event that additional capital receipts are realised, this can be used to fund further capital delivery without incurring additional interest costs.
  - 23.5.3 **Changes to interest rates** – The UK is currently experiencing much higher interest rates than have been seen in recent years. At the time of writing 30 year borrowing via PWLB is in excess of 5%. If interest rates were to materially reduce, this would reduce the financing costs associated with capital programmes. This could mean the current budgets for interest payable, could then be allocated to new projects as the Council could afford higher levels of capital spend.
  - 23.5.4 **External contributions** – projects which are fully or partially funded by external contributions (grants, S106/CIL, developers' contributions etc.) all have reduced financing costs as these external contributions reduce the amount of money required to be borrowed to deliver the scheme.
- 23.6 The capital strategy and capital programme for the MTFP period, which totalled almost £373m, was agreed by Cabinet in February 2024.
- 23.7 The 2023/24 capital outturn was reported to Cabinet in June 2024 and the result of that was that there was programme slippage of £28.844m into 2024/25.

23.8 This, along with the approved budget and updates since that date, mean a programme of £516.2m for the next five years, as summarised in the table below.

Capital Programme	Total Budget					Total Budget 24/25-29/30
	2024/25	2025/26	2026/27	2027/28	2028/29	
Full external funding	30,809	5,576	2,902	2,768	0	42,055
Partial external funding	29,037	59,803	0	0	0	88,840
Partial external funding	0	1,916	52,972	28,737	16,259	99,884
Council funded	17,210	52,691	58,260	26,977	19,370	174,508
Capital Receipts Applied	5,800	9,900	1,000	1,000	1,000	18,700
Minimum Revenue Provision	11,241	12,972	14,602	16,499	16,749	72,063
Self Funded	6,068	4,020	4,432	2,850	2,750	20,120
<b>Total funding</b>	<b>100,165</b>	<b>146,878</b>	<b>134,168</b>	<b>78,831</b>	<b>56,128</b>	<b>516,170</b>

23.9 The budget movements in 2024/25 are outlined in the table below:

Directorate	01/04/2024 £,000	Adjustments £,000	Re-profiling £,000	New funding £,000	31/12/2024 £,000
Adults & Housing	12,790	16,402	-24,610	1,382	5,964
Childrens	29,769	34,250	-65,700	14,798	13,117
Place	109,009	87,545	-173,669	54,171	77,056
Corporate	15,457	33,293	-44,722	0	4,028
<b>Total</b>	<b>167,025</b>	<b>171,490</b>	<b>-308,701</b>	<b>70,351</b>	<b>100,165</b>

23.10 The spend to date against the 2024/25 capital budget is shown below:

Directorate	No. of projects	Project Budget £,000	Spend / Commitments £,000	Variance £,000	% Spent
Adults & Housing	20	5,964	1,497	4,467	25%
Childrens	17	13,117	8,910	4,207	68%
Place	131	77,056	56,815	20,241	74%
Corporate	16	4,028	2,372	1,656	59%
<b>Total</b>	<b>184</b>	<b>100,165</b>	<b>69,594</b>	<b>30,571</b>	<b>69%</b>

23.11 There are likely to be further requests for projects and programmes that arise during the year through funding from external resources. The Capital Strategy and Asset Management Group (CSAMG) which is chaired by the section 151 officer will review business cases for all projects before seeking approval in accordance with the Councils scheme of delegation. Given the pressures faced in 2025/26 this group will need to be mindful of the revenue implications of all projects and act accordingly.

23.12 Members may wish to note the proposals to continue with a capital contingency budget and a minor works budget. Both of these currently work well and allow flexibility to address unforeseeable pressures that arise in the year without recourse to Cabinet in advance.

**Reserves at 31/3/24**

	Balance 1 April 2023 £'000	Income and / or Transfers £'000	Payments and / or Transfers £'000	Balance 31 March 2024 £'000
<b>General Fund</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
(A) Financial strategy	5,689	12,933	-	18,622
(B) PFI Reserves	6,977	376	-1,377	5,976
(C) Insurance Reserve	4,648	3,547	-5,870	2,325
(D) Trading Account Reserve	303	46	-17	332
(E) Transformation Fund	6,103	31	-2,820	3,314
(F) Other Reserves	9,543	2,749	-548	11,744
(G) Repairs & maintenance	142	748	-136	754
(H) Unused Grant Funds	41,399	13,837	-18,614	36,622
(I) Infrastructure related	10,859	557	-1,669	9,747
(J) Innovation	722	216	-702	236
<b>Sub-total</b>	<b>86,385</b>	<b>35,040</b>	<b>-31,753</b>	<b>89,672</b>
(K) Section 31 Grant Reserve	41,360	1,900	-26,623	16,637
(L) Public Health incl. Covid f	4,442	598	-2,377	2,663
(M) DSG recovery plan fundi	8,500	4,400	-	12,900
(N) Covid	217	-	-217	-
<b>Total Revenue Reserves</b>	<b>140,904</b>	<b>41,938</b>	<b>-60,970</b>	<b>121,872</b>

**Medium Term Financial Plan - Summary**

<b>Medium Term Financial Plan summary</b>						
	<b>Previous Year Budget</b>	<b>MTFP Yr1</b>	<b>MTFP Yr2</b>	<b>MTFP Yr3</b>	<b>MTFS Yr4</b>	<b>MTFP Yr5</b>
	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>	<b>2028-29</b>	<b>2029-30</b>
	£m	£m	£m	£m	£m	£m
Council tax	307.876	342.014	350.559	363.765	377.474	391.697
Business rates (NDR funding)	63.976	70.153	58.271	59.145	59.145	59.145
Other grants treated as general funding	4.838	4.986	1.749	1.749	1.749	1.749
<b>Total funding</b>	<b>376.690</b>	<b>417.152</b>	<b>410.580</b>	<b>424.659</b>	<b>438.369</b>	<b>452.591</b>
<b>Budget requirement</b>	376.690	417.152	448.447	480.367	511.169	538.099
<b>Budget gap (cumulative)</b>	0.000	0.000	(37.867)	(55.708)	(72.800)	(85.508)